## **Combined Statement on Corporate Governance**

The Fraport AG Executive Board reports – in the name of the Supervisory Board – on the contents subject to the reporting requirements pursuant to Section 289f of the German Commercial Code (HGB) for Fraport AG as well as for the Fraport Group (Fraport AG and fully consolidated Group companies, hereinafter referred to as "Fraport") as part of a combined statement on corporate governance pursuant to Sections 315d and 289f HGB in conjunction with Section 289f HGB, in order to enable a general statement on the Group's corporate governance principles. In this context, the Executive Board and Supervisory Board report in accordance with Principle 23 of the German Corporate Governance Code in its amended version from April 28, 2022 as published on June 27, 2022 (hereinafter: GCGC) on the corporate governance of the company.

The term "corporate governance" at Fraport means responsible corporate management and monitoring. The objectives of corporate governance at Fraport are long-term economic enhancement and creating as well as strengthening confidence among investors, customers, employees, and the public. Good corporate governance therefore has top priority at Fraport. In this context, efficient collaboration between the Executive Board and the Supervisory Board is as important as protecting shareholders' interests and maintaining open and transparent corporate communications. Fraport monitors the national and international developments in this area and regularly reviews its own corporate practices in connection with new legal regulations and revised national and international standards, and modifies it to meet these as required.

In accordance with Section 317(2) sentence 6 of the HGB, the following information pursuant to Sections 289f(2) and (5) and 315d of the HGB has been included by the auditor in the audit of the annual financial statements only to the extent that the auditor verified whether the information was actually given.

# Statement of compliance pursuant to Section 161 of the German Stock Corporation Act (AktG)

As a publicly listed corporation headquartered in Germany, corporate governance at Fraport AG primarily orients itself to German stock corporation law, capital market law, and the suggestions and recommendations of the GCGC as amended. The GCGC is a major legal regulation for the management and supervision of German publicly listed companies and contains internationally and nationally recognized standards of good and responsible corporate governance in the form of recommendations and suggestions. There is no obligation to implement the suggestions and recommendations of the GCGC. However, under Section 161 of the AktG, the Executive Board and the Supervisory Board are obliged to issue an annual statement of compliance and to report and justify any deviations from the recommendations of the GCGC.

## Statement of compliance of December 14, 2023

The Executive Board and the Supervisory Board last issued the following statement of compliance under Section 161 of the AktG on December 14, 2023:

"Since the last presentation of the statement of compliance on December 15, 2022, Fraport AG has complied with and will continue to comply with all recommendations announced on June 27, 2022 by the Government Commission on the German Corporate Governance Code in the amended version of April 28, 2022 (GCGC 2022)."

The statement of compliance was promptly made permanently available to the shareholders on the company's website at <a href="https://www.fraport.de/corporategovernance">www.fraport.de/corporategovernance</a>.

### GCGC recommendations

Fraport AG also voluntarily complies with the recommendations of the GCGC.

### Disclosures on other corporate management practices

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Beyond the statutory provisions, Fraport applies the following corporate management practices:

### **Compliance**

Ensuring the integrity of all employees worldwide is of great importance to Fraport. Compliance is a key prerequisite for the future viability of the company. In order to ensure compliance with the rules, guidelines are applied within Fraport that employees must comply with.

The Code of Conduct for Employees that applies worldwide to the Fraport Group reflects the culture of values practiced at Fraport and stipulates the requirement to act responsibly and appropriately when dealing with the economic, legal, and moral challenges of everyday business. The Code of Conduct is reviewed regularly and updated when necessary.

There are several ways for employees and customers around the world to report potential compliance breaches securely and in confidence. The information received is carefully and conscientiously evaluated and examined. Compliance breaches are systematically penalized, and any grievances are remedied.

Fraport employees are regularly informed on the topic of compliance through various internal channels and undergo training courses. The Code of Conduct for Employees and other compliance guidelines in place at the Fraport Group are available to employees on the corresponding information platforms.

In its Supplier Code of Conduct, Fraport describes the requirements and principles for cooperation with contractors, suppliers, and service providers. The contractually agreed Supplier Code of Conduct obliges them to comply with the applicable national laws and the relevant internationally recognized standards, guidelines, and principles, as also stipulated in the Code of Conduct for Employees.

The Compliance Management System (CMS) at Fraport is a systematic tool for ensuring legal and compliant behavior within the Group. The objective of the CMS is to ensure corporate management based on values and with integrity that goes beyond the mere fulfillment of standards.

The CMS of Fraport AG is based on and starts with a rolling compliance risk analysis (CRA), which includes the fight against corruption as one focus area.

The compliance system in place within the Fraport Group must differentiate between central and local levels. Every member of the Executive Board of Fraport AG is also responsible for the organization of compliance within the Fraport Group. It has assigned the Head of the Legal Affairs and Compliance central unit, who also serves as Chief Compliance Officer, to develop, organize, and operate the CMS of Fraport AG. The Group companies are obliged to set up a local CMS in accordance with the minimum standards set out in the relevant Group guidelines. Responsibility for the individual CMS within the Group lies with the local management of the respective Group company. The central CMS organization is responsible for the Group's requirements with regard to the minimum standards for the design of the local CMS and monitoring of compliance with those requirements. The finance and audit committee of the Supervisory Board is informed at least once per year of the status of the CMS within Fraport AG and the Group by the Executive Board.

### Responsible corporate governance

Fraport is a community and partnership-oriented group. Fraport aims to remain competitive at all sites and in all operational units and thereby secure jobs with fair and just working conditions. Fraport offers good working conditions based on collective bargaining agreements, professional and personal development pathways, and a highly developed corporate ethic. The long-held objective of Fraport to offer all employees a high level of workplace security is a significant factor for the appeal of Fraport as an employer, especially in the current conditions of the labor market. Comprehensive, integrated occupational health and safety is also an important component of overall corporate responsibility at Fraport. Comprehensive protective measures have been taken at both the Frankfurt site and the Group airports.

The Fraport Group is also committed to maintaining a sustainable, conserving, and preventive approach to natural resources and the environment. The topic of sustainability has been of particular significance for Fraport in recent years. The stated goal for Fraport AG and the Fraport Group is to be carbon-free by 2045 within scopes 1 (direct emissions) and 2 (indirect emissions).

Ambitious milestones for CO<sub>2</sub> reductions on the path toward climate neutrality by 2045 were agreed for both Fraport AG and the Fraport Group with a view to achieving this goal. In 2022, a "decarbonization master plan" was adopted to enable Fraport to meet its sustainability goals. Starting with Fraport AG, the "decarbonization master plan" was successfully rolled out to all areas of the Fraport Group in the course of fiscal year 2023. Under the plan, the foreign equity holdings have defined measures for a carbon reduction path similar to the process at the Frankfurt site. A Decarbonization Board was created to ensure continuous monitoring of the implementation of the "decarbonization master plan," which regularly reports to the Executive Board on the implementation status of the measures. Examples of the numerous concrete measures taken to reduce CO<sub>2</sub> emissions include the establishment of a ground-mounted photovoltaic system next to the runway North-West, the increasing purchase of green electricity, and the expansion of the infrastructure for alternative drive systems of vehicles at the Frankfurt site.

The Executive Board ensures that it takes account of sustainability-related goals in its resolutions concerning key corporate decisions. In addition to financial goals, the corporate strategy also includes ecological and social goals and reflects the basic understanding of Fraport of balanced corporate management. "Growth and Sustainability" is one of the three priorities of our company strategy (in addition to "Efficiency and Innovation" and "Employer of choice"). Using non-financial indicators, such as CO<sub>2</sub> emissions, which are measured as at December 31 and June 30, and employee satisfaction, which is determined every two years, the company measures the degree of target achievement. Corporate planning includes projects and measures aimed at achieving the financial and sustainability-related goals.

Lastly, Fraport AG is involved in community, cultural, and social initiatives by sponsoring associations and supporting volunteer activities.

Further corporate governance practices are publicly available on the Company's website at www.fraport.com. www.fraport.com.

#### Structure and functioning of the Executive Board and Supervisory Board

For Fraport, a responsible and transparent corporate governance and monitoring framework is the cornerstone for creating value and trust. In accordance with the statutory provisions, Fraport AG is subject to a "dual governance system," which is achieved by the strict separation of personnel in the management and monitoring bodies (two-tier board). The Executive Board manages Fraport AG, and the Supervisory Board monitors the Executive Board. The members of the Executive Board and the Supervisory Board work closely together in the interests of the company.

### **Executive Board**

The Executive Board of Fraport AG is comprised of the following five members: Dr. Stefan Schulte (Chair), Anke Giesen, Julia Kranenberg, Dr. Pierre Dominique Prümm, and Prof. Dr. Matthias Zieschang.

As the management body, the Executive Board conducts the business of the company. It is bound by the company's interests and corporate sociopolitical principles within the framework of stock corporation law. In addition, its work is based on the "Executive Board rules of procedure", which have been approved by the Supervisory Board. The schedule of responsibilities for the Executive Board, which governs the allocation of responsibilities, is also attached to these rules of procedure as an annex.

On this basis, the Executive Board reports to the Supervisory Board on all relevant matters of business development, corporate strategy, and possible risks in a regular, timely, and comprehensive manner. In addition, the Executive Board must have the prior approval of the Supervisory Board for certain material matters, particularly for capital expenditure and equity investment measures above a value of €10 million, to the extent that this is not provided for in a business plan approved by the Supervisory Board.

The length of the appointment of the Executive Board members is geared toward the long term and has thus far been five years as standard. In deviation from this standard, the Supervisory Board in 2021 extended the appointment of Prof. Dr. Zieschang as a member of the Executive Board for a further three years and ten months until January 31, 2026, and in 2022 extended the appointment of Ms. Giesen for a further three years with effect from January 1, 2023. Ms. Kranenberg was appointed as a member of the Executive Board for a term of three years when she was first appointed in 2022 in accordance with recommendation B.3 of the GCGC. Furthermore, in its meeting on September 15, 2023, the Supervisory Board decided to extend the appointment of Dr. Schulte as a member of the Executive Board with effect from September 1, 2024 for an additional three years until August 31, 2027. Dr. Schulte's appointment would have ended on August 31, 2024. In the same meeting, the Supervisory Board decided to extend the appointment of Dr. Prümm as Executive Board member with effect from July 1, 2024 for a period of five

further years until June 30, 2029. Dr. Prümm's appointment would have ended on June 30, 2024. In compliance with recommendation B.4 of the GCGC, the reappointments of Dr. Schulte and Dr. Prümm did not take place before one year of their current appointments had passed.

The age limit for members of the Executive Board has, in principle, been set at 65 by the Supervisory Board. In the case of Dr. Schulte, the Supervisory Board dealt in-depth with the age limit in its meeting on September 15, 2023 and decided, as an exception, to deviate from the fundamentally set age limit of 65 years in the (re)appointment of Dr. Schulte until August 31, 2027. Reasons for the (re)appointment of Dr. Schulte until August 31, 2027 and the deviation from the fundamentally set age limit of 65 years as an exception were the continuing expansions in Frankfurt, Lima, and Antalya for which the Supervisory Board regarded continuity in the office of the Chair of the Supervisory Board due to Dr. Schulte's many years of experience and his many years of departmental responsibility for these projects until 2027 as important and in the interests of the company.

Remuneration of the Executive Board comprises fixed and performance-related components. The Remuneration Report for the 2023 fiscal year, the auditor's report as per Section 162 AktG, and the applicable remuneration system for the Executive Board are published at <a href="https://www.fraport.com/en/investors/publications-events.html">https://www.fraport.com/en/investors/publications-events.html</a>.

The Executive Board usually meets every week and constitutes a quorum if at least half of its members participate in the meeting. Resolutions are adopted by a simple majority of all the participating members of the Executive Board. In the case of a tied vote, the chair holds the casting vote.

Further information on the members of the Executive Board as well as their memberships to be disclosed in accordance with Section 285 (10) HGB and information on the respective areas of responsibility can be found in note 55 of the Group Notes as part of the 2023 Annual Report. CVs of the members of the Executive Board are available on the company's website under <a href="https://www.fraport.com/en/our-group/about-us/executive-board.html">https://www.fraport.com/en/our-group/about-us/executive-board.html</a>

#### **Supervisory Board**

The Supervisory Board of Fraport AG supervises the activities of the Executive Board. It is composed of an equal number of shareholder and employee representatives and comprises 20 members as provided for in the company statutes. The ten shareholder representatives are elected by the Annual General Meeting, and the ten employee representatives are elected by the employees in accordance with the German Co-Determination Act (MitbestG) for five years. The Supervisory Board has created rules of procedure, under which it has a quorum if – on the basis of a proper notice of meeting – at least half of its members participate in the voting in person or through submission of written votes. Resolutions are adopted with a simple majority unless otherwise mandated by law. In the event of a tied vote, the Chair of the Supervisory Board, who must be a shareholder representative, shall be entitled to a second vote. Beyond this, the rules of procedure provide for, in particular, the creation and powers of committees of the Supervisory Board.

As a rule, the Supervisory Board meets four times a year. In 2023, the Supervisory Board held six meetings, one of which was a strategy meeting. The Supervisory Board meetings in 2023 were all held in-person, while individual members had the option of participating virtually.

The Supervisory Board regularly carries out a self-assessment of the effectiveness of its activities and the activities of its committees. The efficiency review is usually carried out alternately in a structured process with the help of external consultants (as in 2022) and by means of a self-assessment. In 2023, a self-assessment of the Supervisory Board was carried out using a questionnaire, which was discussed in detail at the Supervisory Board meeting on December 14, 2023. The focus of the discussion was on issues relating to the company strategy, the collaboration within the Supervisory Board, the committees, and with the Executive Board, the preparation and conduct of Supervisory Board meetings, the reporting and information system, and the topic of digitalization.

The Supervisory Board reviews its activities in the past fiscal year on an annual basis in the Supervisory Board report. The Supervisory Board report for the 2023 fiscal year can be found under "To Our Shareholders" in the 2023 Fraport Annual Report. The Remuneration Report for the 2023 fiscal year, the auditor's report as per Section 162 AktG, the applicable remuneration system for the Executive Board, and the most recent remuneration resolution as per Section 113(3) AktG are published at <a href="https://www.fraport.com/en/investors/publications-events.html">https://www.fraport.com/en/investors/publications-events.html</a>.

In 2023, elections were held for the shareholder representatives and the employee representatives on the Supervisory Board. At the time of publication of this combined statement on corporate governance, the Supervisory Board was composed as follows:

### **Composition of the Supervisory Board**

Representatives of the shareholders	Representatives of the employees
Michael Boddenberg (Chair) (Member of Supervisory Board since 26.05.2020)	Mathias Venema (Vice Chair) (Member of Supervisory Board since 01.07.2020)
Dr. Bastian Bergerhoff (Member of Supervisory Board since 24.05.2022)	Devrim Arslan (Member of Supervisory Board since 31.05.2013)
Kathrin Dahnke	Karina Becker-Lienemann
(Member of Supervisory Board since 23.05.2023)	(Member of Supervisory Board since 23.05.2023)
Dr. Margarete Haase	Ines Born
(Member of Supervisory Board since 01.01.2011)	(Member of Supervisory Board since 19.07.2022)
Harry Hohmeister	Hakan Bölükmese
(Member of Supervisory Board since 23.05.2023)	(Member of Supervisory Board since 29.05.2018)
Mike Josef	Sidar Kaya
(Member of Supervisory Board since 23.05.2023)	(Member of Supervisory Board since 23.05.2023)
Frank-Peter Kaufmann	Karin Knappe
(Member of Supervisory Board since 30.05.2014)	(Member of Supervisory Board since 08.06.2022)
Lothar Klemm	Felix Kreutel
(Member of Supervisory Board since 10.05.1999)	(Member of Supervisory Board since 23.05.2023)
Sonja Wärntges (Member of Supervisory Board since 16.10.2020)	Matthias Pöschko (Member of Supervisory Board since 01.01.2021)
Prof. DrIng. Katja Windt	Özgür Yalcınkaya
(Member of Supervisory Board since 11.05.2012)	(Member of Supervisory Board since 23.05.2023)

After the election of a representative of the employees was rendered invalid due to a violation of the gender ratio in accordance with Section 18a MitbestG, the District Court of Frankfurt am Main, by means of a resolution passed on August 4, 2023, appointed Ms. Ines Born as a (replacement) representative of the employees in the Supervisory Board until the beginning of the next regular period of office for the elected representatives of the employees.

Further information on the members of the Supervisory Board as well as their memberships to be disclosed in accordance with Section 285(10) HGB can be found in note 56 of the Group Notes as part of the 2023 Fraport Annual Report. CVs of the members of the Supervisory Board are available on the company's website under <a href="https://www.fraport.com/en/our-group/about-us/supervisory-board-and-economic-advisory-board-.html">https://www.fraport.com/en/our-group/about-us/supervisory-board-.html</a>.

## **Committees of the Supervisory Board**

The Supervisory Board has formed the following committees based on the statutory provisions and the provisions of its rules of procedure. The following table provides an overview of the tasks, the regulated number of meetings, the actual number of meetings in the past fiscal year, the planned number of members, and the actual number of members as at the date of publication of this statement.

### **Committees of the Supervisory Board**

Committee	Functions	Regular number of meetings	Meetings 2023	Regular number of members	Members
Finance and audit committee	> Preparation of resolutions in the area of finance and audit-related resolutions > Addressing in particular > the audit of accounts > the supervision of the accounting process > the effectiveness of the internal control system, the risk management system, the internal audit system, the audit of accounts, and compliance > Statement of opinion > on the business plan and plan changes that require approval, on the annual and consolidated financial statements, on the Executive Board recommendation for the appropriation of profits, on the combined management report, on the combined non-financial statements and of other auditors, on the Supervisory Board's recommendation for the audit report, and on the discharge of the Executive Board > on the awarding of the audit mandate to the auditor, the fee agreement and the stipulation of the focus of the audit > The finance and audit committee is responsible for the auditor selection process > It monitors the independence of the auditor and the quality of the audit of accounts. In this regard, it provides its advance consent to all of the auditor's legitimate non-audit services.	4	5		Dr. Margarete Haase (Chair) Mathias Venema (Vice-Chair) Devrim Arslan Dr. Bastian Bergerhoff Sidar Kaya Lothar Klemm Sonja Wärntges Özgür Yalcinkaya
expenditure committee	> Preparation of resolutions relating to capital expenditure, resolutions or decisions concerning the founding, acquisition, and sale of Group companies and ongoing monitoring of the economic development of existing Group companies > Final decision on the creation, acquisition, or sale of direct or indirect Group companies if the obligation or entitlement of the company arises from a capital expenditure or an invest-ment-related action between €10,000,000.01 and €30,000,000 > Final decision on the acquisition or disposal of, or charge on property or land rights between €5,000,000.01 and €10,000,000 > Statement of opinion on the capital expenditure plan and on capital expenditure reporting	4	5	8	Lothar Klemm (Chair) Felix Kreutel (Vice-Chair) Karina Becker-Lienemann Kathrin Dahnke Frank-Peter Kaufmann Karin Knappe Matthias Pöschko Prof. DrIng. Katja Windt
Human resources committee	> Preparation of resolutions in the area of human resources > Statement of opinion, in particular on changes in headcount, fundamental issues relating to collective bargain- ing law, the payment system, the employee investment plan, matters concerning the company retirement plan	4	4	8	Hakan Bölükmese (Chair) Frank-Peter Kaufmann (Vice-Chair) Karina Becker-Lienemann Dr. Bastian Bergerhoff Sidar Kaya Karin Knappe Sonja Wärntges Prof. DrIng. Katja Windt
Executive committee	> Preparations for the appointment of members of the Executive Board and the conditions of employment contracts, including remuneration > Final decision concerning outside activities of members of the Executive Board that require the approval of the Super-visory Board	As needed	5	8	Chairman of the Supervisory Board Michael Boddenberg (ex officio) Vice Chairman Mathias Venema (ex officio) Hakan Bölükmese Dr. Margarete Haase Mike Josef Frank-Peter Kaufmann Matthias Pöschko Özgür Yalcinkaya
Committee in accordance with Section 27 of the Mit- bestG (Mediation committee)	> Preparation of a recommendation on the appointment or dismissal of members of the Executive Board if the entire Supervisory Board does not reach such decision	As needed	0	4	Chairman of the Supervisory Board Michael Boddenberg (ex officio) Vice Chairman of the Supervisory Board Mathias Venema (ex officio) Hakan Bölükmese Lothar Klemm
Nomination committee	> Recommendation of suitable candidates to the Supervisory Board for its recommendations to the AGM	As needed	0	3	Michael Boddenberg (ex officio) Dr. Margarete Haase Mike Josef

The Nomination Committee did not meet in person in 2023 but passed its resolutions in two written circulation procedures.

### **Shareholders and Annual General Meeting**

The shareholders of Fraport AG exercise their rights at the Annual General Meeting where they exercise their right to a voice and a vote. The shareholders are informed of business developments in the past year and the company's forecasts included in the combined management report with sufficient time prior to the meeting. During the year, the shareholders are provided with comprehensive and timely information about current business developments through interim reports and other company publications on the company website.

The Annual General Meeting is held within the first eight months of every fiscal year and makes decisions concerning the tasks assigned to it by law, such as the appropriation of profits, election and approval of the actions of the members of the Supervisory Board and approval of the actions of the Executive Board, the selection of the auditor, amendments to the company statutes, Supervisory Board remuneration, approval of the remuneration system for Executive Board members, and other tasks. The share-holders can either exercise their right to vote in person or can authorize third parties to exercise their right to vote. Each share entitles its holder to one vote in the Annual General Meeting.

In accordance with the company statutes, the Executive Board is authorized to provide for

- the Annual General Meeting to be held without the physical presence of shareholders or their proxies at the venue of the Annual General Meeting (virtual Annual General Meeting) this authorization is limited in time and applies to Annual General Meetings held within three years of the commercial register entry made in June 2023 of this new provision in the company statutes created by the Annual General Meeting 2023 and can be extended or renewed (also several times) by a corresponding resolution of the Annual General Meeting;
- shareholders to cast their votes in writing or by means of electronic communication (postal vote);
- shareholders to participate in an Annual General Meeting that is not a virtual Annual General Meeting within the meaning of the company statutes without being present at the venue and without a proxy and to exercise all or some of their rights in whole or in part by means of electronic communication (online participation).

The Annual General Meeting 2023 was held as a virtual Annual General Meeting in accordance with Section 118a AktG without the physical presence of shareholders or their proxies, thereby making use of the (transitional) provisions of Section 26n (1) of the Introductory Act to the German Stock Corporation Act (Einführungsgesetz zum Aktiengesetz). Duly registered shareholders and their proxies were able to follow the entire 2023 Annual General Meeting by video and audio transmission via the password-protected AGM portal accessible on the Internet and to exercise their voting rights and other shareholder rights via the AGM portal. This meant that duly registered shareholders and their proxies were able to exercise their right to speak and obtain information at the 2023 Annual General Meeting via video communication for the first time. The virtual Annual General Meeting 2023 was thus largely aligned with the format of an in-person Annual General Meeting in terms of content and the protection of shareholder rights. In addition, shareholders who duly registered for the 2023 Annual General Meeting or their authorized representatives had the opportunity to submit statements in advance in text form or as a video message.

# Defining targets for the proportion of women on the Supervisory Board, Executive Board, and the two levels below the Executive Board

According to the German Stock Corporation Act, Fraport AG, as a listed company to which the German Co-Determination Act applies and whose Executive Board consists of more than three persons, must have at least one woman and at least one man as a member of the Executive Board (minimum participation requirement). Fraport AG complied with this requirement during the 2023 fiscal year.

The targets for the proportion of women at the two management levels below the Executive Board as well as the deadlines for reaching these targets must be determined based on this law.

It is not necessary to set targets for the proportion of women on the Supervisory Board at Fraport AG because that board is already subject to a fixed gender quota in accordance with Section 96(2) of the AktG.

### **Targets for the Executive Board**

If the above-mentioned minimum participation requirement applies to the Executive Board, the obligation to set a target figure for the participation of women on the Executive Board is waived in accordance with the provisions of the German Stock Corporation Act. The Supervisory Board set a target of 25% of women on the Fraport AG Executive Board at its meeting of September 18, 2015, and this target remained even after the obligation to set targets for the Executive Board had been eliminated. Since Julia Kranenberg's joining the Executive Board of Fraport AG on November 1, 2022, the percentage of women on the Executive Board of Fraport AG is 40%.

### Targets for the first and second management levels below the Executive Board

The Executive Board sets the targets for the proportion of women at the two levels below the Executive Board in accordance with Section 76(4) of the German Stock Corporation Act and Principle 3 of the GCGC.

The Executive Board set a target for Fraport AG of 31.8% of women in the first management level below the Executive Board ("direct reports" to the Executive Board) and a target of 30.9% of women in the subordinate management level ("direct reports" to the first management level under the Executive Board) for the period from January 1, 2022 to December 31, 2026. Regarding the Group as a whole, the Executive Board also set a target of 30.8% of women in the first management level below the Executive Board ("direct reports" to the Executive Board) and a target of 30.2% of women in the subordinate management level ("direct reports" to the first management level under the Executive Board) for the same period.

As at the balance sheet date of December 31, 2023, the actual proportion of women in the first management level at Fraport AG was 23.8%, and 31.8% in the second management level. As at the balance sheet date of December 31, 2023, the actual proportion of women in the first management level within the Group was 24.4%, and 33.9% in the second management level.

### **Gender ratio on the Supervisory Board**

In accordance with Section 96 (2) AktG (Principle 11 of the GCGC), where members are newly elected and posted to the Supervisory Board of Fraport AG, the statutory gender ratio must be met, with a minimum of 30% women and 30% men on the Supervisory Board. The Supervisory Board has decided that these ratios are to be met separately by the shareholder representatives and the employee representatives on the Supervisory Board. This requirement was met as part of the new elections of shareholder representatives to the Supervisory Board at the Annual General Meeting on May 23, 2023. The election of shareholder representatives to the Supervisory Board in 2023 was based on corresponding resolutions by the nomination committee.

In the election of employee representatives by the delegates' assembly in May 2023, only two people were elected to the Supervisory Board as female employee representatives, which means that the minimum percentage of 30% women on the employee representative side, which must be met separately, was not met. As provided for in the German Co-Determination Act, in order to meet the gender ratio, the election of the male candidate on the employee representative side who received the lowest maximum number of votes in the respective ballot according to the order of the maximum numbers of candidates was therefore declared invalid. On the application of the Fraport AG Executive Board, the district court Frankfurt am Main subsequently appointed Ms. Ines Born (from the ver.di trade union) to the Supervisory Board of the company as employee representative until the beginning of the next regular period of office for the elected representatives of the employees by means of a resolution passed on August 4, 2023.

## Targets for the composition of the Supervisory Board; diversity concept for the Supervisory Board and Executive Board as well as the succession planning for the Executive Board

On March 13, 2023, the Supervisory Board adopted a new requirements profile for the members of the Supervisory Board of Fraport AG, which stipulates, among other things, that the Supervisory Board as a whole should have adequate expertise with regard to sustainability issues of importance to Fraport, as well as sustainability reporting.

The targets for the composition of the Supervisory Board and the competence profile for the overall board (including the diversity concept) are as follows:

"The objective is that the Supervisory Board should be composed in such a way that it ensures the competent control and support of the company's Executive Board by the Supervisory Board. It should be taken into account that the Supervisory Board as a collective body has the overall knowledge, skills, and professional experience required to properly perform its tasks. It cannot be expected that each individual member of the Supervisory Board possesses the required knowledge and experience to the fullest

extent; however, there should be at least one competent member of the Board for each aspect of the Supervisory Board's activities to ensure that the Board's members together represent a comprehensive range of knowledge and experience. This should include an understanding of the relevant market environment, financial, and commercial experience, and a strong regional connection.

In addition, each member of the Supervisory Board should be expected to have a certain level of essential general knowledge and experience that is appropriate to the nature, extent and complexity of the business activities, and the risk structure of an internationally operating company such as Fraport AG.

In order to comply with the standard age limit set by the Supervisory Board of 72 years at the time of election or re-election, which may be deviated from in justified individual cases provided there are no doubts as to the suitability of the persons proposed and their election appears expedient in the interests of the Company despite exceeding the age limit and the targets set by the Supervisory Board of a proportion of generally at least 30% of shareholder representatives on the Supervisory Board being no more than 62 years old at the time of their election, candidates should be proposed who, by virtue of their integrity, willingness to perform, availability, and personality, are able to perform the duties of a Supervisory Board member in an internationally operating company and to maintain the public image of Fraport AG. The principles of diversity and the proportion of women and men based on the statutory provisions should be taken into account when nominating candidates for the Board. In addition, the Supervisory Board should have at least three independent members."

The previous strict age limit of 72 years at the time of (re)election was therefore made more flexible by amending the rules of procedure for the Supervisory Board at the Supervisory Board meeting on March 13, 2023. Accordingly, the maximum age limit for Supervisory Board members is generally 72 years at the time of election or reelection. This age limit may be deviated from in justified individual cases, provided there are no doubts about the suitability of the proposed persons. The requirements profile for Supervisory Board members, which was revised in 2023, also stipulates that the Supervisory Board must have at least three independent members. To ensure a balanced mix of experience and new talent on the Supervisory Board, at least 30% of the shareholder representatives should not be older than 62 at the time of election or reelection.

In the election of shareholder representatives by the Annual General Meeting 2023, Mr. Klemm and Mr. Kaufmann were older than 72 years at the time of reelection. The Supervisory Board discussed this fact at its meeting on March 13, 2023 and proposed the election of Mr. Klemm and Mr. Kaufmann for a term of two years with the required majority, while a term of five years was proposed to the Annual General Meeting for the other candidates. The reasons given for the deviation from the standard age limit as an exception in the cases of Mr. Klemm and Mr. Kaufmann were that Mr. Klemm, as the Chair of the investment and capital expenditure committee, should assist with the construction of Terminal 3 and the expansion of the airport in Lima and Antalya as important infrastructure projects in this critical phase for another two years due to his many years of experience, and that Mr. Kaufmann is highly committed to advancing the important issues of climate protection and decarbonization. The 2023 Annual General Meeting agreed to the election proposal and reelected Mr. Klemm and Mr. Kaufmann to the Supervisory Board for a two-year term of office as an exception to the general age limit of 72 years at the time of reelection. As the term of office of two members of the Supervisory Board therefore differs from that of the other Supervisory Board members, this also paves the way for the gradual formation of a Supervisory Board with staggered terms of office for Supervisory Board members ("staggered board") for the future.

As regards the statutory gender ratio of at least 30% women and at least 30% men on the Supervisory Board, most recently in 2022, the Supervisory Board decided that this ratio is to be met separately for the members representing the shareholders and those representing the employees. In line with this objective, the Supervisory Board consists of four female and six male shareholder representatives as well as three female and seven male employee representatives (see above under "Gender ratio on the Supervisory Board").

According to Section 100(5) AktG, at least one member of the Supervisory Board must have accounting expertise and at least one further member must have expertise in the auditing of accounts. According to recommendation D.3 of the GCGC, the expertise in the field of accounting shall consist of special knowledge and experience in the application of accounting principles and internal control and risk management systems, and the expertise in the field of account auditing shall consist of special knowledge and experience in the auditing of financial statements. Recommendation D.3 of the GCGC goes on to state that accounting and account auditing also include sustainability reporting and its audit and assurance. The Chair of the audit committee shall have appropriate expertise in at least one of these two areas.

With Supervisory Board members Dr. Margarete Haase, who is Chair of the finance and audit committee, and Ms. Sonja Wärntges, two members of the Supervisory Board and the finance and audit committee possess the expertise in accounting and account auditing required by Section 100(5) of the AktG. In addition, Ms. Dahnke also has expert knowledge in the area of accounting as defined in Section 100 (5) AktG and in the area of auditing as defined in Section 100 (5) AktG.

Dr. Haase has completed a degree in business administration at the Vienna University of Economics and Business, where she also obtained her doctorate. She has also completed the Executive Education Program at Harvard Business School in Boston. During her professional career, Dr. Haase has been responsible for numerous roles, which marks her as an expert in the fields of accounting and account auditing. She has held positions that include Head of Controlling, Division Manager for Group Planning and Control, Commercial Director and Director Corporate Audit, and was also a member of the Executive Board for companies belonging to the Daimler Group. Dr. Haase was a member of the Executive Board for Corporate Finance, Human Resources and Investor Relations at Deutz AG, Cologne until April 2018. Since February 2016, Dr. Haase has been a member of the Government Commission on the German Corporate Governance Code.

Ms. Wärntges completed degrees in economics at the Technical University of Braunschweig and the University of Hanover, from where she obtained a master's degree in business economics. Ms. Wärntges worked for several years at leading auditing and tax consulting companies and has been Chief Financial Officer of BRANICKS GROUP AG (formerly DIC Asset AG) since 2013, additionally assuming the role of Chief Executive Officer in 2017. In this role, Ms. Wärntges' areas of responsibility include Environmental, Social and Governance and sustainability issues, as well as the sustainability report, which BRANICKS GROUP AG (formerly DIC Asset AG) has been issuing since 2011.

Ms. Dahnke holds a degree in business administration of the Georg August University in Göttingen. She headed the finance department at Beiersdorf AG, held the position of Director of Finance and member of the Management Board for Finance and Controlling at DMG Mori Seiki Aktiengesellschaft (formerly GILDEMEISTER AG) and was CFO at both OSRAM Licht AG and Ottobock SE & Co KGaA.

The Supervisory Board of Fraport AG thus meets the requirements of stock corporation law with regard to the requirement of Supervisory Board members with expertise in the areas of accounting and account auditing.

For shareholders, the Supervisory Board should include what they consider to be an appropriate number of independent members; the ownership structure should be taken into account (see Recommendation C.6 of the GCGC). The Supervisory Board decided that the board should include at least three independent shareholder representatives.

The above-mentioned objectives and recommendations were and are met in that, with Dr. Margarete Haase, Ms. Kathrin Dahnke, Prof. Dr. Ing. Katja Windt and Ms. Sonja Wärntges, the Supervisory Board consisted of four shareholder representatives who were independent of the company, its Executive Board, and the controlling shareholders (the State of Hesse and the City of Frankfurt) in the reporting year. In the election of the shareholder representatives, five – and therefore in line with the requirements profile for members of the Supervisory Board, more than 30% of the candidates standing for election on the shareholder side – were not older than 62 years of age.

In addition, Fraport AG also complies with recommendations C.7 and C.9 of the GCGC, according to which more than half of the shareholder representatives must be independent of the company and the Executive Board and at least two of the shareholder representatives must be independent of the controlling shareholder. According to recommendation C.7 of the GCGC, when assessing the independence of Supervisory Board members by the company and the Executive Board, it should be taken into account, among other things, whether the Supervisory Board member has been a member of the Supervisory Board for more than 12 years.

In the view of the Executive Board and the Supervisory Board, despite having been a member of the Supervisory Board of Fraport AG for more than 12 years (member since January 1, 2011), Dr. Haase is regarded as independent of the company and the Executive Board. Due to her personality, her integrity, and her professionalism, combined with many years of various professional activities with management responsibility outside of Fraport, there are no doubts with regard to her independence in respect of Fraport AG and the Executive Board. Through her work as a member of the Supervisory Board and Chair of the finance and audit committee, Dr. Haase demonstrates that she has the necessary critical distance from the company and its Executive Board when carrying out her work on the Supervisory Board at Fraport AG. Due to her stature and independence, she openly holds discussions

with the Executive Board and understands how to critically scrutinize proposals. Furthermore, Dr. Haase is also a member of the Supervisory Board of Marquard & Bahls AG and Chair of the Supervisory Board of ams OSRAM AG, which emphasizes her independence of Fraport AG and its Executive Board.

The Supervisory Board has no former members of the Executive Board of Fraport AG.

The Supervisory Board, along with the Executive Board and based on the preparatory work by the executive committee, ensures the long-term succession planning of the Executive Board. In addition to the requirements of the German Stock Corporation Act and the GCGC, long-term succession planning takes into account the target set by the Supervisory Board for the proportion of women on the Executive Board as well as other diversity criteria. Taking into account the specific qualification requirements, the structure of the Executive Board, including the division of portfolios, and the aforementioned personnel criteria, the executive committee develops an ideal profile on the basis of which it draws up a shortlist of eligible candidates. Structured discussions are held with these candidates. A recommendation for a resolution is then submitted to the Supervisory Board. The Supervisory Board also takes diversity into account regarding the composition of the Executive Board (Recommendation B.1 of the GCGC). Given the identified qualifications of its members, the Supervisory Board does not yet pursue a diversity concept for the Executive Board.

The status of the implementation of the requirements profile for members of the Supervisory Board of Fraport AG is outlined in the following qualification matrix. The general requirements for members of the Supervisory Board of Fraport are met by all members of the Supervisory Board. These include a general understanding of the aviation industry, in particular the market environment of an airport operator, the individual business fields, customer requirements, the regions in which Fraport AG operates, and the strategic orientation of the company and the Group as a whole. All of the members of the Supervisory Board are therefore familiar with the sector in which Fraport AG operates.

The following table contains further details on the current members of the Supervisory Board.

### **Qualification matrix: Shareholder representatives**

	Michael Boddenberg	Dr. Bastian Bergerhoff	Kathrin Dahnke	Dr. Margarete Haase	
Member since	5/26/2020	5/24/2022	5/23/2023	1/1/2011	
selected/ordered until	May 2028	May 2028	May 2028	May 2028	
Gender	male	male	female	female	
Year of birth	1959	1968	1960	1953	
Nationality	German	German	German	Austrian	
Educational background	Master in the butcher trade	Doctor of Physics	Graduate businesswomen	Doctorate in business admi- nistration	
	Former Hessian Minister of	City treasurer and head of	Self-employed management	Self-employed management	
	State, Member of the	the department of finance,	consultant	consultant	
Occupation	Hessian State Parliament	investments and personnel			
		of the city of Frankfurt am			
		Main			
Independence of the Company and the Executive Board in					
accordance with the GCGC	X	Х	X	X	
(s. recommendation C.7 and C.8)					
Independence from majority shareholders			X	X	
(s. recommendation C.9)			^	^	
Leadership experience/Personnel management	X	X		X	
International business activities/international experience			X	X	
Accounting	X		X	X	
Audit			X	X	
Internal control systems, risk management		X	X	X	
Legal and compliance					
Sustainability/sustainability reporting	X	X	X		
Strategy development and implementation	X	X	X	X	
IT and digitalization, cyber and IT security		Х		Х	

**Qualification matrix: Employee representatives** 

	Devrim Arslan	Karina Becker-Lienemann	Ines Born	Hakan Bölükmese	
Member since	5/31/2013	5/23/2023	7/19/2022	5/29/2018	
selected/ordered until	May 2028	May 2028	May 2028	May 2028	
Gender	male	female	female	male	
Year of birth	1977	1970	1989	1976	
Nationality	German	German	German	German/Turkish	
Educational background	Automotive mechanic	Commercial training; qualifi- cation in the medical-der- matological field	Public administration spe- cialist and management as- sistant for office communi- cation	Chemical laboratory assistant, certified aircraft ground services handler and studies at the European Academy of Labor	
Occupation	Assistant to the Executive Board of the komba trade union	Chairwoman of the Works Council of Frankfurt Airport Retail GmbH & Co. KG, Chairwoman of the Group Works Council of Gebr. Heinemann SE & Co. KG, Deputy Chairwoman of the Group Works Council of Fraport AG	Trade union secretary (Trade union ver.di)	Chairman of the Works Council of Fraport AG	
Independence of the Company and the Executive Board in accordance with the GCGC (s. recommendation C.7 and C.8)	Employee	Employee	х	Employee	
Independence from majority shareholders (s. recommendation C.9)	Х	Х	Х	х	
Leadership experience/Personnel management	X		X	X	
International business activities/international experience					
Accounting			X		
Audit					
Internal control systems, risk management					
Legal and compliance			X		
Sustainability/sustainability reporting			X		
Strategy development and implementation					
IT and digitalization, cyber and IT security					

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Hanni Habaratatan	Mike Josef	Frank-Peter Kaufmann	Lothar Klemm	C \\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	Duef Du lee Ketie Mindt
Harry Hohmeister	IVIIKE JOSET	Frank-Peter Kaufmann	Lotnar Klemm	Sonja Wärntges	Prof. DrIng. Katja Windt
5/23/2023	5/23/2023	5/30/2014	5/10/1999	10/16/2020	5/11/2012
May 2028	May 2028	May 2025	May 2025	May 2028	May 2028
male	male	male	male	female	female
1964	1983	1948	1949	1967	1969
German	German	German	German	German	German
Aviation merchant	Graduate political scientist	Degree in physics	Lawyer	Degree in business	Doctorate in mechanical
				administration	engineering
Member of the Executive	Lord Mayor of Frankfurt	Pensioner, Self-employed	Former Minister of State of	Chairwoman of the Board of	Member of the Manage-
Board of Deutsche Lufthansa	a.M.	management consultant	Hesse, self-employed lawyer	Directors of BRANICKS	ment Board of SMS group
AG				GROUP AG (formerly DIC As-	GmbH / Professor of Global
				set AG)	Production Logistics
	X	X		X	X
Х			Х	Х	Х
^			^	^	^
X	X	X	X	X	X
X			X	X	X
		X		X	
X				X	
Х				Х	X
Х			Х		
Х		Х			Х
Х	X		Х	Х	Х
Х				Х	Х
·			1	1	

Özgür Yalcinkaya	Mathias Venema	Matthias Pöschko	Felix Kreutel	Karin Knappe	Sidar Kaya
5/23/2023	7/1/2020	1/1/2021	5/23/2023	6/8/2022	5/23/2023
May 2028	May 2028	May 2028	May 2028	May 2028	May 2028
male	male	male	male	female	male
1978	1972	1973	1974	1975	1989
German	German	German	German	German	German
Qualification in metal	Master's degree in political	Automotive mechatronics	Graduate engineer (civil en-	Physics Laboratory Techni-	Plant mechanic for sanitary,
construction	science, economics, as well	technician/paramedic/chief	gineering); Master of Busi-	cian, DiplIng. Environmen-	heating and air conditioning
	as medieval and	fire officer	ness Administration	tal Engineering / Environ-	technology
	modern history			mental Measurement	
				Technology and Master of	
				Arts Human Resources	
				Development	
Commercial employee and	Trade union secretary	Firefighter/Member of the	Head of Real Estate and	Independent Works Council	Commercial employee and
Chairman of the works coun-	(Trade union ver.di)	Works Counci	Energy Fraport AG	Representative, Chair-	works council member of
cil of Fraport Ground				woman of the Group Works	Fraport Ground Services
Services GmbH				Council of Fraport AG	GmbH
		1			
			_		
Employee	Х	Employee	Employee	Employee	Employee
Х	X	Х	Х	X	X
X	X		X	X	X
				X	
	X		X	X	
	X		X	X	
			X	X	

### **Further information**

### Remuneration of the Executive Board and the Supervisory Board

The essential features of the remuneration system as well as the disclosures on the remuneration of the Executive Board and the Supervisory Board for the 2023 fiscal year can be found in the Remuneration Report. The Remuneration Report was subject to a formal and substantive audit by the auditor Deloitte GmbH Wirtschaftsprüfungsgesellschaft. The Remuneration Report is published as a separate document at <a href="https://www.fraport.com/en/investors/publications-events.html">https://www.fraport.com/en/investors/publications-events.html</a>.

### Acquisition or disposal of company shares (directors' dealings)

Pursuant to Article 19 of the Market Abuse Regulation (MAR), board members and other managers (directors) and persons closely related thereto are legally obliged to disclose the acquisition or disposal of shares of Fraport AG or any financial instruments related thereto, if the value of the transactions undertaken exceeds the sum of €20,000 within one calendar year. The notifications in this respect are immediately disclosed by Fraport AG.

### **Shareholdings of the bodies**

The total shareholdings of all members of the Executive Board and Supervisory Board amount to less than 1% of the total number of shares issued by Fraport AG.

### Risk and opportunity management

For Fraport, corporate governance also means handling corporate risks and opportunities responsibly. For this reason, Fraport has introduced a comprehensive Group-wide risk and opportunity management system. The structure of the risk and opportunity management system and a report on key risks and corporate opportunities are presented in detail by the Executive Board in the combined management report for the fiscal year. Depending on their importance for the company, changes to key risks or significant opportunities opening up during the year are published either in an ad hoc disclosure or as part of the financial reporting during the year.

The Internal Audit System (IAS) and the Risk Management System (RMS) are implemented by means of guidelines within the Fraport Group. The measures required in order to meet the sustainability-related corporate goals are also subjected to an (ongoing) deviation analysis within the Risk Management System.

The processes, risks and audits within the IAS are reviewed and updated annually by way of adequacy checks. The effectiveness of the IAS is checked by means of an annual control self-assessment performed by the control officer and approved by the process owner (dual verification principle). The results of the control self-assessment are presented annually in the finance and audit committee. The IAS and the further development of the RMS are audited by the internal audit team.

The early risk recognition system is also part of the auditor's annual audit. The effectiveness of the internal control and risk management system, the internal auditing system, and the audit of accounts is monitored by the Supervisory Board. At Fraport, the finance and audit committee of the Fraport AG Supervisory Board performs this task in accordance with Section 107(3) of the AktG.

### Accounting and audit of accounts

Fraport prepares its consolidated financial statements in accordance with International Financial Reporting Standards (IFRS) as applicable in the European Union, and the additional applicable requirements of German commercial law pursuant to Section 315e(1) of the HGB. A combined management report is prepared in accordance with Section 315(5) of the HGB. The annual financial statements of Fraport AG are prepared in accordance with the HGB. Further information on the accounting principles is available in the notes to the respective financial statements. The annual and consolidated financial statements are published within 90 days of the end of the fiscal year.

The annual and consolidated financial statements and the combined management report of Fraport are audited by an auditor in accordance with Section 316 of the HGB. On the basis of the AGM's resolution, in the 2023 fiscal year this was Deloitte GmbH Wirtschaftsprüfungsgesellschaft, Frankfurt am Main (hereinafter referred to as Deloitte), who audited Fraport for the first time after the change of auditor in the 2023 fiscal year. Prior to the submission of the nomination, the Supervisory Board and its audit committee obtained a declaration of independence from Deloitte. The audit of the consolidated financial statements and the combined management report was carried out in accordance with Section 317 HGB and the EU Audit Regulation (No. 537/2014,

hereinafter referred to as "EU Audit Regulation") and in compliance with German Generally Accepted Standards for Financial Statement Audits promulgated by the Institut der Wirtschaftsprüfer [Institute of Public Auditors in Germany] (IDW). It was agreed with the auditor that the latter would immediately inform the Fraport AG Supervisory Board of any possible grounds for disqualification or bias arising during the audit, provided that these were not remedied immediately. The auditor shall also immediately report on all findings and incidents arising during the audit of the consolidated financial statements and the combined management report which are significant for the tasks of the Supervisory Board. In addition, the auditor must inform the Supervisory Board and record in the audit report if it finds facts that reveal an inaccuracy in the statement of compliance submitted by the Executive Board and Supervisory Board in accordance with Section 161 of the AktG while performing the audit of the consolidated financial statements and the combined management report.

During the year, the auditor also participated in meetings with the finance and audit committee regarding the Group interim financial statements, and meetings with the Fraport AG Supervisory Board regarding the annual and consolidated financial statements. In accordance with Recommendation D.10 of the GCGC, the finance and audit committee discussed with the auditor the audit risk assessment, the audit strategy and audit planning, and the audit results. The Chair of the audit committee, Dr. Haase, regularly discussed the progress of the audit with the auditor and reported to the committee on this. The finance and audit committee consults with the external auditors on a regular basis also without the Executive Board.

### Disclosure of the joint statement on corporate governance and corporate governance report

The Executive Board published the combined statement on corporate governance on March 15, 2024 at https://www.fraport.com/en/investors/corporate-governance.html.